

The Orkla Group First Eight Months of 1999

1 October 1999





Highlights

- Profit growth for Nordic food and beverages
- Continued strong performance for BBH
- Chemicals still weak profits
- Improvement programmes proceeding as planned





Income Statement

in NOK million	1 Jan - 3	1 May - 🤄	1 May - 31 Aug		
	1999	1998	1999	1998	
Operating income	20 177	20 271	10 544	10 692	
Operating profit before goodwill					
amortisation and other income and expenses	1 616	1 749	1 126	1 140	
Goodwill amortisation	-296	-275	-147	-140	
Other income and expenses	93	-259	93	-259	
Operating profit	1 413	1 215	1 072	741	
Associated companies	97	172	65	85	
Dividends received	313	293	181	195	
Portfolio gains	342	903	68	513	
Financial items, net	-605	-697	-294	-426	
Profit before tax	1 560	1 886	1 092	1 108	
Profit after tax	1 201	1 377	859	801	
- Minority interests	99	92	80	53	





EPS and operating profit by 4-month period

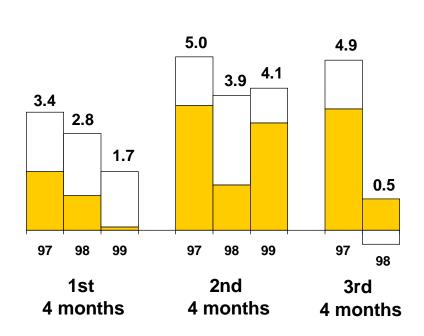
Earnings per share NOK

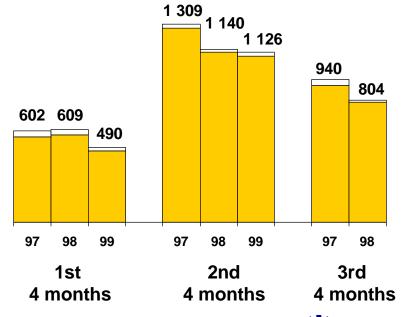
* Tax split pro forma according to average tax rate

Operating profit in NOK million

Excluding goodwill amortisation and other income and expenses

☐ Financial Investments*☐ Industry Area









Cash flow statement

	1 Jan -	Year	
in NOK million	1999	1998	1998
Cash flow from operations	2 161	2 116	3 629
Net capital expenditure	-637	-1 069	-1 726
Financial items paid	-549	-447	-631
Free cash flow Industry	975	600	1 272
Free cash flow Financial Investments	378	-132	321
Taxes and dividends paid	-838	-1 035	-1 494
Miscellaneous	167	-173	-102
Self-financing capacity	682	-740	-3
Expansion investments, industry	-769	-1 010	-1 295
Net acquisitions/sales portfolio investments	-1 108	276	421
Share buy back	-186	0	0
Net cash flow	-1 381	-1 474	-877





Balance sheet - some key figures

in NOK million	31 Aug 99	31 Dec 98
Long-term assets Portfolio investments etc. Short-term assets	21 216 9 984 9 269	21 079 8 851 8 702
Total assets	40 469	38 632
Equity to total assets ratio		
- Book	34.5%	34.3%
 Incl. unrealised capital gains before tax 	42.6%	40.6%
Net interest-bearing liabilities	15 925	14 544





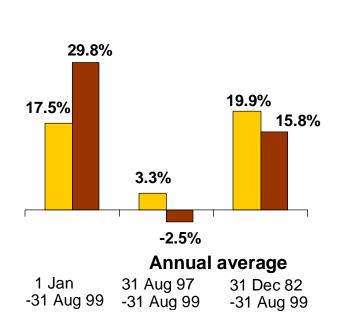
Portfolio performance

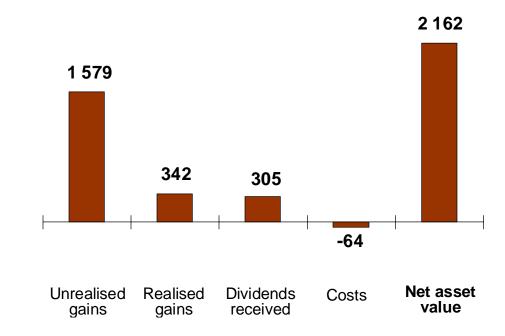
Return

- Orkla's portfolio
- Oslo Stock Exchange

Value added 1 Jan - 31 Aug 1999

NOK million







Financial Investments



Portfolio key figures

in NOK million	31 Aug 99	31 Dec 98	Change 1999
Market value	15 548	12 624	2 924
Net asset value	12 572	10 410	2 162
Unrealised gains before tax	5 708	4 129	1 579
Share of portfolio invested outside Norway	29%	29%	0%-p



Financial Investments



Portfolio as of 31 August 1999

			Share of	Share of	N	Market value
Principal holdings	Industry	<u>e</u>	equity (%)	portfolio (%)	1)	NOK million)
Elkem	Metals		25.3	11.2		1 746
Storebrand	Insurance		10.0	9.2		1 438
NetCom	Telecommunications		10.1	7.6		1 184
Dyno	Chemicals		18.1	4.9		767
Nokia	Telecommunications		0.2	4.7		736
Nycomed Amersham	Pharmaceuticals		1.4	2.9		450
Elkjøp	Trading/Retail		8.9	2.5		385
Hafslund	Energy		8.6	2.4		368
Chips	Food		14.0	2.3		356
Steen & Strøm Invest	Real estate		10.6	2.3		352
Total principal holdings				50.0		7 782





Orkla Foods

	1 Jan -	31 Aug	1 May - 31 Aug		
in NOK million	1999	1998	1999	1998	
Operating income	6 691	6 495	3 393	3 402	
Goodwill amortisation	-110	-108	-55	-55	
Operating profit*	424	331	257	227	
Operating margin*	6.3%	5.1%	7.6%	6.7%	

^{*} Excluding other income and expenses

- Further profit growth in Norway
 - Improved sales and reduced costs
- Positive impact from reduced costs and market growth in Sweden
 - Procordia Food's cost reduction programme on track
 - Abba Seafood strengthens position for core product groups
- Integration of recent acquisition into Food Ingredients Division proceeds as planned
- Continued weak profit for International Division





Orkla Beverages

	1 Jan - 31 Aug		1 May - 31 Aug	
in NOK million	1999	<u>1998</u>	<u> 1999</u>	1998
Operating income	4 287	4 719	2 557	2 746
Goodwill amortisation	-99	-95	-49	-49
Operating profit*	384	465	419	395
Operating margin*	9.0%	9.9%	16.4%	14.4%
Goodwill amortisation Operating profit*	-99 384	-95 465	-49 419	-49 395

^{*} Excluding other income and expenses

- Profit growth in the Nordic market
- Continued volume growth and high margins for BBH





Nordic market shares

1st eight months 1999 and 1998

	Norway			Sweden			
-	Beer	Soft drinks	Water	Beer	Soft drinks	Water	
Total market change	+3%	+2%	+9%	+3%**	+8%	+16%	
Pripps Ringnes							
Market share	59%	25%	71%	37%	20%	56%	
Change from 1998	0%-p	+2%-p*	0%-p	0%-p	0%-p	0%-p	

^{*} Including PepsiCo-products 100% in 98 and 99

- Market shares for beer maintained
- Improved market share for PepsiCo brands in Norway
- Strong market growth for water. Market position maintained
- Stable market shares for private label beer and soft drinks in Norway



^{**} Excluding private imports of beer

Orkla Beverages



Nordic markets

	1 Jan - 31 Aug		1 May - 31 Aug	
in NOK million	1999	1998	1999	1998
Operating income	3 243	3 389	1 866	1 903
Operating profit*	192	77	232	112
Operating margin*	5.9%	2.3%	12.4%	5.9%

^{*} Excluding goodwill amortisation and other income and expenses

- Positive effects from cost reductions and warm summer
- Strong profit growth in Sweden
 - Volume growth and positive mix-effects
- Profit maintained in Norway
 - Strong volume growth for PepsiCo-products and positive mix-effects
 - Canned beer has taken a larger share of the beer market than expected



Orkla Beverages



BBH - Baltic Beverages Holding

	1 Jan -	31 Aug	1 May - 31 Aug		
in NOK million	1999	1998	1999	1998	
Operating income (50%)	1 051	1 330	696	843	
Operating profit (50%) *	312	515	245	353	
Operating margin *	29.7%	38.7%	35.2%	41.9%	
Volume in million litres (100%)	846	621	559	391	
Total assets incl. goodwill - NOK billion (50%)	2.5	1.9			
<u>-</u>					
Average RUB/USD exchange rate	24	6	24	6	

^{*} Excluding goodwill amortisation

- 36% volume growth as of Aug 31 99
- Full capacity utilisation and high margin in second 4-month period



Baltic Beverages Holding



Market trends first eight months*

	Market growth	BBH growth	BBH market share	Litres per capita
	1998-99	1998-99	1999**	Year 1998
Russia	26 %	37 %	21 %	23
Ukraine	14 %	23 %	14 %	12
Estonia	27 %	34 %	50 %	47
Latvia	26 %	19 %	48 %	31
Lithuania	21 %	68 %	37 %	44

^{*} Based on estimated figures for imported beer in August



^{**} Average market share for all breweries controlled by BBH by Aug 31



Orkla Brands

	1 Jan - 31 Aug		1 May - 31 Aug		
in NOK million	1999	1998	1999	1998	
Operating income	2 863	2 735	1 432	1 400	
Goodwill amortisation	-22	-18	-11	-9	
Operating profit*	269	270	161	153	
Operating margin*	9.4%	9.9%	11.2%	10.9%	

^{*} Excluding other income and expenses

- Market shares and profits stable or improved for most product groups
- Volume growth for biscuits
- Lower profit for Snacks
- Fixed and indirect costs reduced





Orkla Media

	1 Jan - 31 Aug		1 May - 31 Aug	
in NOK million	1999	<u> 1998</u>	1999	1998
Operating income	2 126	2 014	1 046	1 003
Goodwill amortisation	-51	-42	-25	-22
Operating profit*	73	91	11	32
Operating margin*	3.4%	4.5%	1.1%	3.2%

^{*} Excluding other income and expenses

- Mixed picture in Norway
 - Improvement for magazines due to higher advertising volumes and cost reductions
 - Slight profit decline for newspapers due to lower advertising volumes
 - Profit decline for Direct Marketing, restructuring in progress
- Lower profits in Poland due to weaker advertising sales in parts of the operation



Chemicals

	1 Jan - 31 Aug		1 May - 31 Aug	
in NOK million	1999	1998	1999	1998
Operating income	3 692	3 827	1 823	1 894
Operating profit*	146	311	97	174
Operating margin*	4.0%	8.1%	5.3%	9.2%

^{*} Excluding other income and expenses

- Improvement programme in progress
 - Cost reductions and improvement of production yields and output
- Lignin: Continued negative price mix, but signs of recovery in Asia
- Ingredients: Margins still low, but export volumes increasing
- Fine Chemicals: Sales of pharma products slower than expected
- Basic Chemicals: Market prices still low





A and B shares conversion

- One common class of share from mid-December 99
 - Equal voting rights and equal share price
- Rights issue for ORKA
 - Seven ORKA-shares held on Oct 7 99 entitle holder to subscribe for one new share against payment of NOK 6.25 (nominal value)
 - Prospectus distributed end of October
 - Subscription period Nov 8 until Nov 22
 - Subscription rights will be traded on OSE during subscription period
- New shares will be entitled to dividend from 1999

